

Form for Power of Attorney

This form does not substitute registration for the Annual General Meeting in due form.
Please note the information on the following page.

Person granting power of attorney

Last name/Firm*

Number of shares*

First name*

Admission ticket no*

Postal code/City*

*Required fields (To find the information, please consult the admission ticket to the Annual General Meeting that was sent to you after proper preregistration.)

Power of Attorney to the Company-nominated Proxies

I/We hereby authorize Dr. Thomas Richter, Bad Homburg v.d.H., and Sebastian Schlagwein, Frankfurt am Main, (Company-nominated proxies) each of them separately and with the right to subdelegate, to represent me/us at the Annual General Meeting of Fresenius SE & Co. KGaA on May 22, 2026, and to exercise the voting right on my/our behalf according to my/our instructions set out below. This power of attorney is deemed revoked by attending the Annual General Meeting in person.

Proposals published in the Federal Gazette (*Bundesanzeiger*)

	YES	NO	ABSTAIN
1. Resolution on the Approval of the Annual Financial Statements of Fresenius SE & Co. KGaA for the Fiscal Year 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Resolution on the Allocation of the Distributable Profit	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Resolution on the Approval of the Actions of the General Partner for the Fiscal Year 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Resolution on the Approval of the Actions of the Supervisory Board for the Fiscal Year 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Election of Auditor and Group Auditor for the Fiscal Year 2026, of the Auditor of the Sustainability Statement for the Fiscal Year 2026 and of the Auditor for the potential Review of Financial Information during the Course of the Year	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. Resolution on the Approval of the Compensation Report for the Fiscal Year 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Resolution on the Remuneration of the Members of the Supervisory Board, including the Remuneration System, and the Amendment of Articles 13 and 13e of the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Resolution on the Cancellation of the Existing Authorized Capital I and on the Creation of a New Authorized Capital I (2026) with the Option of excluding Subscription Rights, as well as corresponding Amendment to the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Resolution on the Cancellation of Conditional Capital I, II and IV as well as on corresponding Amendments to the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. Resolution on the Cancellation of the Existing Authorization to issue Option Bonds and/or Convertible Bonds dated May 13, 2022 and the Associated Conditional Capital III, and on the Creation of a New Authorization to issue Option Bonds and/or Convertible Bonds, on the Exclusion of Subscription Rights and on the Creation of Conditional Capital and corresponding Amendments to the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. Cancellation of the Authorization to Purchase and Use Own Shares pursuant to sec. 71 (1) no. 8 AktG granted by Resolution of the Annual General Meeting of May 13, 2022, and a renewed Authorization to Purchase and Use Own Shares pursuant to sec. 71 (1) no. 8 AktG and on the Exclusion of Subscription Rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. Resolution on the Re-Authorization to utilize Equity Derivatives to purchase Own Shares subject to Exclusion of any Tender Right	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. Resolution on the Conversion from Bearer Shares to Registered Shares and the corresponding Amendments to the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. Resolution on more Flexibility in the By-election of Supervisory Board Members and corresponding Amendment to the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. Resolution on amendments to Article 5 (2) and (3) of the Articles of Association to align with Sec. 10 (6) AktG (electronic shares)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date, Signature(s) or other conclusion of declaration

Power of Attorney to a Third Person

I/We hereby authorize

Last name/Firm

First name

Domicile

to represent me/us in the Annual General Meeting mentioned above.

The proxy encompasses exercising of all Annual General Meeting related rights, including delegating the proxy authority. I/We have expressly drawn the proxy's attention to the statements on data protection and the disclosure of personal data.

Date, Signature(s) or other conclusion of declaration

Notes regarding the Participation in the Annual General Meeting and Voting Rights

Notes regarding the Form for Power of Attorney

The form for power of attorney does not substitute registration for the Annual General Meeting in due form. Please fill out the form completely and legibly. Please refer to your admission ticket for the required information on the person granting the power of attorney. You will receive the admission ticket after your registration for the Annual General Meeting in due form. In case an unambiguous attribution of the form to the registration is not possible due to incomplete or illegible information, the voting right cannot be exercised by the proxy in the Annual General Meeting.

Voting by Proxies

The use of this form is not mandatory to authorize a third person. Pursuant to sec. 134 para. 3 sentence 3 in conjunction with sec. 78 para. 3 German Stock Corporation Act (*Aktiengesetz – AktG*), the granting of the power of attorney, its revocation and the evidence of the authorization towards the Company require text form (sec. 126b German Civil Code (*Bürgerliches Gesetzbuch – BGB*)). Pursuant to sec. 134 para. 3 sentence 4 German Stock Corporation Act, the Company offers its shareholders to send the proof of the appointment of a proxy to the Company by e-mail (anmeldestelle@computershare.de). The submission of the proof of the power of attorney is also possible by mail exclusively to the address mentioned below. In this context, the above statements regarding the attribution of the power of attorney to the registration apply. For organizational reasons, when submitting the proof of power of attorney to the Company in advance by post or e-mail, we kindly ask you to submit it by Thursday, May 21, 2026, 18:00 hours CEST. You are entitled to attend the Annual General Meeting in person even after granting a power of attorney to a third person. Personal registration at the entrance to the Annual General Meeting is deemed to be a revocation of the power of attorney.

Power of Attorney and Instructions to Company-nominated Proxies

If you wish to authorize a Company-nominated proxy, please choose your preferred option and provide an instruction in respect of each resolution proposal. In case of consent please check the Yes-box and in case of dissent please check the No-box and in case of abstention please check the Abstain-box. If no check mark is made, your instruction will be considered an abstention from voting. Multiple check marks will be considered invalid. It is possible that, under an agenda item, summarized resolution proposals are split into individual resolution proposals; in this event, your voting instruction applies accordingly to the individual resolution proposals.

Power of attorney for the Company-nominated proxies and the instructions to them by using the overleaf form as well as possible amendments or revocations, shall be received by Thursday, May 21, 2026, 18:00 hours CEST by:

Fresenius SE & Co. KGaA, Investor Relations, c/o Computershare Operations Center, 80249 Munich

Email: anmeldestelle@computershare.de

The Company-nominated proxies are to vote in accordance with the instructions issued by the shareholders. Please note that the proxies are unable to accept any other authority or instructions.

Shareholder Portal

The login credentials to the Shareholder Portal on our website <https://www.fresenius.com/annual-general-meeting> are indicated on the admission ticket you receive after due registration to the Annual General Meeting. The Shareholder Portal is expected to be available to you from May 1, 2026 to exercise your voting right by electronic postal ballot, authorize third parties or authorize and instruct the proxies nominated by the Company until Thursday, May 21, 2026, 24:00 hours CEST.

For questions regarding the Shareholder Portal, please contact us via email: aktionaersportal@computershare.de or our hotline +49 89 30903-6358.

Please note the information in the invitation on issuing, amending and revoking declarations via the Shareholder Portal and exercising your voting rights on time. The complete invitation to the Annual General Meeting can also be found under the above link.

Data Protection

Details on the handling of personal data and rights under the EU General Data Protection Regulation (GDPR) can be found on the Company's website, see <https://www.fresenius.com/annual-general-meeting> or in the invitation to the Annual General Meeting published in the Federal Gazette.