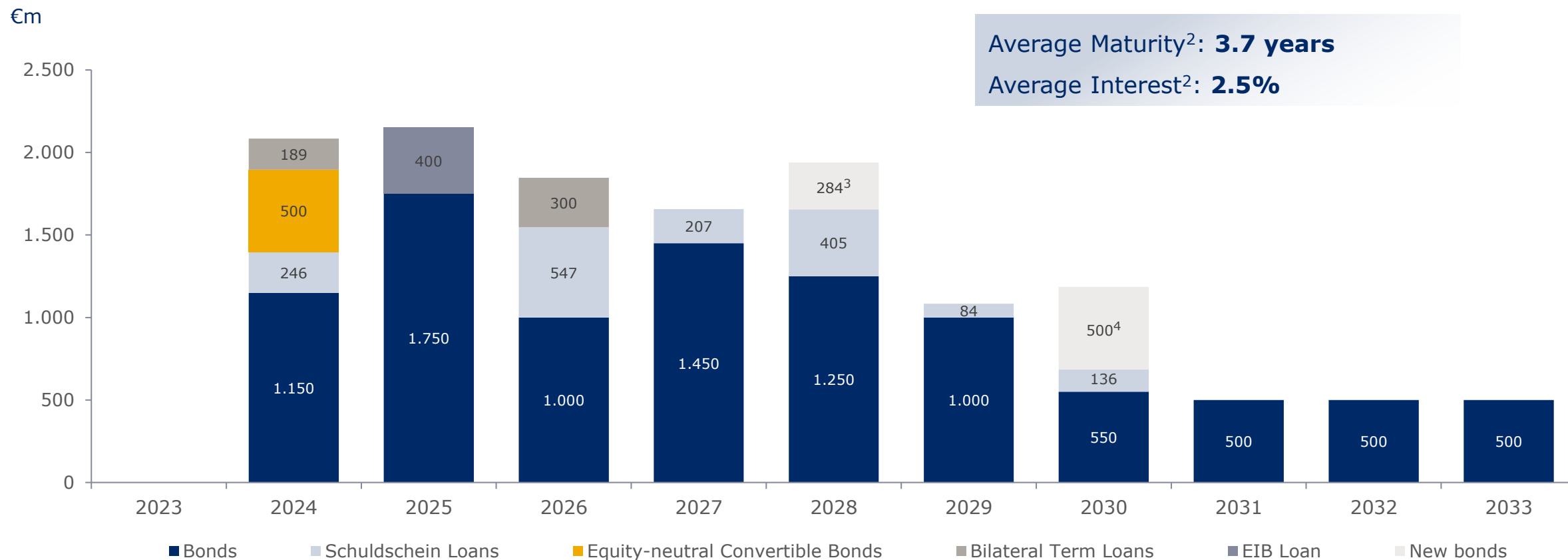


## Well-balanced maturity profile<sup>1</sup>



<sup>1</sup> As of September 30, 2023, and based on utilization of major financing instruments, excl. Commercial Paper and other cash management lines

<sup>2</sup> Calculations based on total financial debt, excluding Lease & Purchase Money Obligations

<sup>3</sup> CHF 275m 5y bond issued on October 18, 2023

<sup>4</sup> EUR 500m 7y bond issued on October 5, 2023