

Conference Call – Q2/19 Results



Bad Homburg, 30 July 2019

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This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. Fresenius does not undertake any responsibility to update the forward-looking statements contained in this presentation.

Q2/19 Highlights

- Good organic sales growth across all business segments
- Growth investments well on track
- Fresenius Kabi: first biosimilar launched; continued excellent growth in Emerging Markets
- Fresenius Helios: strong organic sales growth in Germany; acquisition of Cliníca Medellin in Colombia completed
- Fresenius Vamed: smooth integration of the post-acute care business from Helios
- Fresenius Medical Care: strategy reinforced by U.S. government's plans for changes of kidney disease care
- Group: sales growth guidance increased

Fresenius Kabi: Update

IV Generics in North America

- Conclusion of de-stocking during Q2/19
- Low single-digit price erosion in our base product portfolio
- Intensified competition in certain molecules
- Drug shortages: 36 end of Q2/19, unchanged from Q1/19; but fewer and less pronounced shortages for meaningful molecules marketed by Fresenius Kabi
- Product launches: with 7 YTD, on track to meet expectation of ~ 15



Fresenius Kabi: Update

Biosimilars

- Successful launch of Idacio[®] in Germany, UK, Hungary, NL and Portugal
- Roll-out of Idacio[®] in other EU countries well on track

Clinical Nutrition

- Continued dynamic growth of parenteral nutrition business
- Start of production for enteral nutrition products in China; market entry in Australia

Transfusion/Cell Therapy business

- Carve-out successfully completed
- Final phase of evaluation of strategic options



Fresenius Helios: Update

Helios Germany

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Further progress of investment initiatives

- FY target to hire 1,000 additional nursing staff already accomplished in H1/19; further ramp-up planned; benign impact on 2019 P&L expected
- Most vacant chief doctor positions filled
- Clustering strategy positively reinforced by independent hospital study

New business models

- Roll-out of telemedicine platform
- Digital doctor's waiting room development together with Canadian start-up Dialogue

Handelsblatt Award

 Helios recognized as best private hospital operator in Germany

Smart.Helios

- Establishment of digital platform for rehab aftercare of chronically ill patients
- Acquisition of software provider for outpatient and rehabilitation facilities



Fresenius Helios: Update

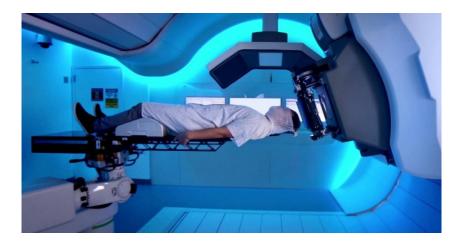
Helios Spain

Expansion in Spain

- Seville site expansion additional 30 beds, 2 additional surgery rooms, more outpatient services; total investment of ~€20 million, expected opening early '21
- Hospital acquisition in Albacete,
 <€10 million sales, synergy potential with existing hospital
- Acquisition of outpatient medical center in Badalona, strengthening of our hospital network in the Barcelona area
- Opening of two new outpatient medical centers in the cities of Alicante and Bilbao
- Good progress with proton beam therapy center in Madrid

Expansion in Latin America

- Opportunistic market entry strategy progresses
- Successful entry into Colombian market



Financial Review Q2/19

















Fresenius Group: Q2/19 Key Financials

| €m | Q2/19 ¹ | IFRS 16 effect | special items | Q2/19 reported | Δ YoY cc ^{1,2} |
|-------------------------|--------------------|-------------------|------------------|-------------------|--------------------------------|
| Sales | 8,779 | -18 | - | 8,761 | 6% |
| EBIT | 1,081 | 37 | 0 | 1,118 | -7% |
| Net interest | -122 | -58 | 1 | -179 | 14% |
| Income taxes | -219 | 5 | 1 | -213 | 9% |
| Net income ³ | 480 | -9 | 0 | 471 | 0% |
| | | | | | |
| Balance sheet total | 59,342 | 5,587 | - | 64,929 | |
| Operating Cashflow | 1,023 | 182 | - | 1,205 | |

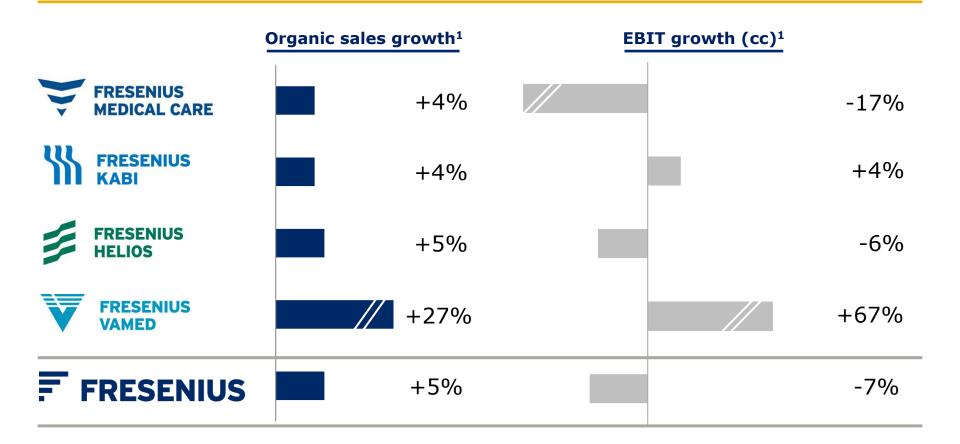
¹ Before special items, adjusted for IFRS 16 effect

² On a comparable basis: Q2/18 adjusted for divestitures of Care Coordination activities at FMC, before special items

³ Net income attributable to shareholders of Fresenius SE & Co. KGaA

For a detailed overview of special items and adjustments please see the reconciliation tables on slides 27-44.

Fresenius Group: Q2/19 Business Segment Growth



¹ On a comparable basis: Q2/18 adjusted for divestitures of Care Coordination activities at FMC; Q2/19 adjusted for IFRS 16 effect.

All figures before special items

For a detailed overview of special items and adjustments please see the reconciliation tables on slides 27-44.

Fresenius Kabi: Q2/19 Regional Highlights (1/2)

North America

- -1% organic growth
- Conclusion of de-stocking during Q2/19
- More competition for certain molecules
- Easing of shortage tailwinds fewer drug shortages for meaningful molecules
- Ongoing significant launch activity
- Acceleration of organic sales growth in H2/19 expected
- FY/19 outlook narrowed: Low single-digit organic sales growth (before: Low to mid-single-digit organic sales growth)

Europe

- 1% organic growth
- Continued strong growth of enteral nutrition business
- Product partnering business weighed on sales and EBIT development
- Confirm FY/19 outlook: Low to mid-single-digit organic sales growth





Fresenius Kabi: Q2/19 Regional Highlights (2/2)

Emerging Markets

China:

• 16% organic sales growth

Asia-Pacific ex China:

- 12% organic sales growth
- Continued positive momentum

Latin America/Africa:

- 13% organic sales growth
- Inflation-driven price increases had only negligible effect on organic growth rates



Total Emerging Markets

FY/19 outlook increased: Clearly double-digit organic sales growth (before: Likely double-digit organic sales growth)

Fresenius Kabi: Q2 & H1/19 EBIT Growth

| €m | Q2/19 | Δ YoY cc | H1/19 | ∆ YoY cc |
|--|---------------------|---------------------|---------------------|---------------------|
| North America Margin | 233 40.7% | 0% 60 bps | 478 40.0% | 2% 120 bps |
| Europe Margin | 79 13.8% | -10% -200 bps | 166 14.5% | -4% -100 bps |
| Asia-Pacific/Latin America/Africa | 113 | 20% | 217 | 19% |
| Margin | 20.7% | 120 bps | 20.6% | 130 bps |
| Corporate and Corporate R&D | -117 | 2% | -250 | -1% |
| Total EBIT¹ Margin ¹ | 308 18.2% | 4% 20 bps | 611 18.0% | 6% 60 bps |

¹ On a comparable basis: before special items and adjusted for IFRS 16 effects

Margin growth at actual rates

For a detailed overview of special items and adjustments please see the reconciliation tables on slides 27-44.

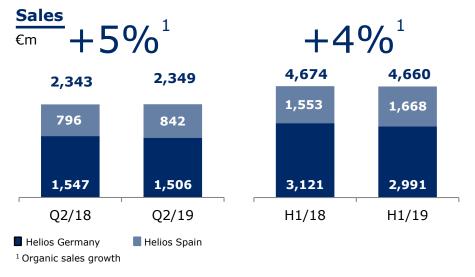
Fresenius Helios: Q2/19 Highlights

Helios Germany

- Strong organic sales growth of 5% with a good case mix
- Continued good progress with preparatory structural activities

Helios Spain 🚾

- Solid organic sales growth of 4% despite Easter being in Q2/19
- Excellent EBIT margin of 14.6% in H1/19
- Hot summer expected to weigh on EBIT growth in both Helios Spain and Germany





Fresenius Helios: Q2 & H1/19 Key Financials

| €m | Q2/19 | Δ ΥοΥ | H1/19 | Δ ΥοΥ |
|-----------------------------------|---------------------|---|---------------------|-----------------------------|
| Total sales | 2,349 | 0% /6% ¹ | 4,660 | 0% /5% ¹ |
| Thereof Helios Germany | 1,506 | -3%/5%1 | 2,991 | -4%/3%1 |
| Thereof Helios Spain | 842 | 6% | 1,668 | 7% |
| Total EBIT ² Margin | 274 11.7% | -6% /-4% ¹ -80 bps | 540 11.6% | -5% /-4%¹ -60 bps |
| Thereof Helios Germany Margin | 154 10.2% | -8%/-4%1 -70 bps | 303 10.1% | -12%/-10%¹ -100 bps |
| Thereof Helios Spain Margin | 125 14.8% | 1% -80 bps | 244 14.6% | 7% 0 bps |
| Thereof Corporate | -5 | | -7 | |

¹ Adjusted for the post-acute care business transferred to Fresenius Vamed as of July 1, 2018

² Adjusted for IFRS 16 effect

FRESENIUS

Fresenius Vamed

- Strong H1/19 with 29% organic sales growth
- Vamed accelerates high-end service provision to Helios Germany and Spain



| €m | Q2/19 | Δ ҮоҮ | H1/19 | Δ YoY |
|---|-------|---------------------------------|-------|---------------------------------|
| Total sales Thereof organic sales | 467 | 76% 27% ¹ | 907 | 76% 29% ¹ |
| Service business | 344 | 106% 35%1 | 676 | 109% 38%1 |
| Project business | 123 | 24% | 231 | 21% |
| Total EBIT ² | 20 | 67% -33% ¹ | 31 | 72% -17% ¹ |
| Order intake ³ | 115 | -41% | 498 | 9% |
| Order backlog ³ | | | 2,690 | 11% ⁴ |

 $^{\rm 1}$ Without German post-acute care business acquired from Fresenius Helios as of July 1, 2018

- ² Adjusted for IFRS 16 effect
- ³ Project business only
- ⁴ Versus December 31, 2018

Fresenius Group: Cash Flow

| | Operati | ing CF ¹ | Capex (net) | | Free Cas | Free Cash Flow ^{1,2} | |
|------------------------|---------|--------------------------|-------------|------------|----------|-------------------------------|--|
| €m | Q2/19 | LTM Margin | Q2/19 | LTM Margin | Q2/19 | LTM Margin | |
| FRESENIUS KABI | 201 | 13.7% | -165 | -9.8% | 36 | 3.9% | |
| FRESENIUS HELIOS | 197 | 6.5% | -76 | -4.8% | 121 | 1.7% ³ | |
| | -42 | 4.7% | -5 | -1.7% | -47 | 3.0% | |
| Corporate/Other | -33 | n.a. | -16 | n.a. | -49 | n.a. | |
| FRESENIUS Excl. FMC | 433 | 9.4% ⁴ | -262 | -6.9% | 171 | 2.5% ⁴ | |
| FRESENIUS | 1,023 | 10.6% | -556 | -6.6% | 467 | 4.0% | |

¹ Adjusted for IFRS 16 effects ² Before acquisitions and dividends

³ Understated: 2.0% excluding €28 million of capex commitments from acquisitions

⁴ Margin incl. FMC dividend

Fresenius Group: 2019 Financial Outlook by Business Segment

| €m (exo stated) | cept otherwise | | FY/18 Base | H1/19 Actual | FY/19e ¹ | FY/19 ¹ New |
|--------------------|---------------------|--------------------|--------------------|-----------------|---------------------|---------------------------|
| 5 | FRESENIUS KABI | Sales growth (org) | 6,544 | 4% | 3% - 6% | |
| | | EBIT growth (cc) | 1,139 ² | 6% | 3% - 6% | |
| | FRESENIUS HELIOS | Sales growth (org) | 8,993 | 4% | 2% - 5% | |
| | TILLIUU | EBIT growth | 1,052 | -5% | -5% to -2% | |
| | FRESENIUS | Sales growth (org) | 1,688 | 29% | ~10% | |
| | VAMED | EBIT growth | 110 | 72% | 15% - 20% | |

¹ Excluding transaction-related expenses, revaluations of biosimilars contingent liabilities, adjusted for IFRS 16 effects ² Before special items

For a detailed overview of adjustments and special items please see the reconciliation tables on slides 27-44.

Fresenius Group: 2019 Financial Guidance

| €m (except otherwise stated) | | FY/18 Base ¹ | H1/19 Actual ² | FY/19e ² | FY/19e ² New |
|---------------------------------|--|----------------------------|------------------------------|---------------------|----------------------------|
| F FRESENIUS | Sales growth (cc) | 33,009 | 6% | 3% - 6% | 4% - 7% |
| | Net income ³ growth (cc) | 1,872 | 0% | ~0% | |

¹ Before special items and after adjustments

² Excluding transaction-related expenses, revaluations of biosimilars contingent liabilities, gain related to divestitures of care coordination activities, expenses associated with the cost optimization program at FMC, including operating results of NxStage, adjusted for IFRS 16 effects

³ Net income attributable to shareholders of Fresenius SE&Co. KGaA

For a detailed overview of adjustments and special items please see the reconciliation tables on slides 27-44.

Attachments

















Fresenius Group: Noncontrolling Interest

| €m | H1/19 | H1/18 |
|--|-------|-------|
| Earnings before tax and noncontrolling interest | 1,937 | 1,906 |
| Taxes | -448 | -422 |
| Noncontrolling interest, thereof | -544 | -560 |
| Fresenius Medical Care net income not attributable to Fresenius (FY/18: ~69%) | -390 | -420 |
| Noncontrolling interest holders in Fresenius Medical Care | -118 | -113 |
| Noncontrolling interest holders in Fresenius Kabi (- \in 23 m), Fresenius Helios (- \in 8 m) and due to Fresenius Vamed's 23% external ownership (- \in 5 m) | -36 | -27 |
| Net income attributable to Fresenius SE & Co. KGaA | 945 | 924 |

All figures before special items

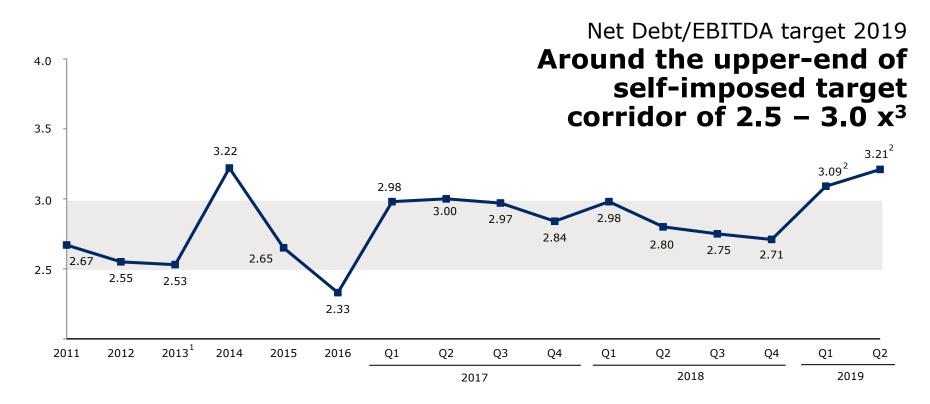
On a comparable basis: adjusted for IFRS16 effects; H1/18 adjusted for divestitures of Care Coordination activities at FMC For a detailed overview of special items please see the reconciliation tables on slides 27-44.

Fresenius Group: Cash Flow

| €m | Q2/19 | LTM Margin | Δ ΥοΥ |
|--|-------|------------|-------|
| Operating Cash Flow ¹ | 1,023 | 10.6% | 0% |
| Capex (net) | -556 | -6.6% | -26% |
| Free Cash Flow ¹ (before acquisitions and dividends) | 467 | 4.0% | -19% |
| Acquisitions (net) | -138 | -7.9% | -109% |
| Dividends | -766 | -2.7% | -5% |
| Free Cash Flow ¹ (after acquisitions and dividends) | -437 | -6.6% | -133% |

¹ Adjusted for IFRS 16 effects

Fresenius Group: Leverage Ratio



Before special items; pro forma closed acquisitions/divestitures At LTM average FX rates for both EBITDA and net debt

¹ Pro forma excluding advances made for the acquisition of hospitals from Rhön-Klinikum AG

² Including acquisition of NxStage; adjusted for IFRS 16 effects

³ Calculated at expected annual average exchange rates, for both net debt and EBITDA; including acquisition of NxStage; without potential unannounced acquisitions; adjusted for IFRS 16 effects (comparable to updated guidance from May 2, 2019)

Fresenius Kabi: Organic Sales Growth by Regions

| €m | Q2/19 | Δ YoY organic | H1/19 | Δ YoY organic |
|--------------------------------------|-------|------------------|-------|------------------|
| North America | 573 | -1% | 1,196 | -1% |
| Europe | 572 | 1% | 1,145 | 2% |
| Asia-Pacific/Latin America/Africa | 546 | 14% | 1,051 | 14% |
| Asia-Pacific | 374 | 15% | 715 | 13% |
| Latin America/Africa | 172 | 13% | 336 | 15% |
| Total sales | 1,691 | 4% | 3,392 | 4% |

Fresenius Kabi: Organic Sales Growth by Product Segment

| €m | Q2/19 | Δ YoY organic | H1/19 | Δ YoY organic |
|--|-------|------------------|-------|------------------|
| IV Drugs | 711 | 1% | 1,456 | 0% |
| Infusion Therapy | 206 | -1% | 413 | 2% |
| Clinical Nutrition | 471 | 11% | 924 | 9% |
| Medical Devices/ Transfusion Technology | 303 | 7% | 599 | 9% |
| Total sales | 1,691 | 4% | 3,392 | 4% |

| | H1/19 | FY/18 | Δ |
|---|------------------|------------------|----------|
| No. of hospitals Helios Germany - Acute care hospitals | 86 83 | 86 83 | 0% 0% |
| No. of hospitals Helios Spain (Hospitals) | 50 | 47 | 6% |
| No. of beds Helios Germany - Acute care hospitals | 29,356 28,829 | 29,329 28,802 | 0% 0% |
| No. of beds Helios Spain (Hospitals) | 7,126 | 7,019 | 2% |
| Admissions Helios Germany (acute care) | 610,925 | 1,218,199 | |
| Admissions Helios Spain (including outpatients) | 7,328,513 | 13,318,066 | |

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|---|-------|-------|-------------|------------------|
| Sales reported | 8,761 | 8,382 | 5% | 3% |
| Divestitures of Care Coordination activities at FMC (Q2/18) | - | -258 | | |
| IFRS 16 effect | 18 | - | | |
| Sales on a comparable basis | 8,779 | 8,124 | 8% | 6% |
| EBIT reported (after special items) | 1,118 | 1,943 | -42% | -44% |
| Transaction costs Akorn | 1 | 34 | | |
| Bridge Financing costs Akorn | - | 1 | | |
| Revaluations of biosimilars contingent liabilities | 3 | - | | |
| Gain related to divestitures of Care Coordination activities | -11 | -833 | | |
| Transaction costs NxStage | 4 | - | | |
| Expenses associated with the cost optimization program at FMC | 3 | - | | |
| EBIT (before special items) | 1,118 | 1,145 | -2% | -5% |
| Divestitures of Care Coordination activities at FMC (Q2/18) | - | -10 | | |
| IFRS 16 effect | -37 | - | | |
| EBIT on a comparable basis | 1,081 | 1,135 | -5% | -7% |
| Net interest reported (after special items) | -179 | -155 | -15% | -12% |
| Bridge Financing costs Akorn | - | 4 | | |
| Revaluations of biosimilars contingent liabilities | -1 | - | | |
| Net interest (before special items) | -180 | -151 | -19% | -16% |
| Divestitures of Care Coordination activities at FMC (Q2/18) | - | 11 | | |
| IFRS 16 effect | 58 | - | | |
| Net interest on comparable basis | -122 | -140 | 13% | 14% |

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|---|-------|-------|-------------|------------------|
| Income taxes reported (after special items) | -213 | -372 | 43% | 44% |
| Transaction costs Akorn | 0 | -7 | | |
| Bridge Financing Costs Akorn | - | -1 | | |
| Revaluations of biosimilars contingent liabilities | -1 | - | | |
| Gain related to divestitures of Care Coordination activities | 2 | 147 | | |
| Transaction costs NxStage | -1 | - | | |
| Expenses associated with the cost optimization program at FMC | -1 | - | | |
| Income taxes (before special items) | -214 | -233 | 8% | 11% |
| Divestitures of Care Coordination activities at FMC (Q2/2018) | - | 1 | | |
| IFRS 16 effect | -5 | - | | |
| Income taxes on a comparable basis | -219 | -232 | 6% | 9% |
| Noncontrolling interest reported (after special items) | -255 | -764 | 67% | 68% |
| Transaction costs Care Coordination activities | 6 | 475 | | |
| Transaction costs NxStage | -3 | - | | |
| Expenses associated with the cost optimization program at FMC | -1 | - | | |
| Noncontrolling interest (before special items) | -253 | -289 | 12% | 17% |
| Divestitures of Care Coordination activities at FMC (Q2/2018) | - | -1 | | |
| IFRS 16 effect | -7 | - | | |
| Noncontrolling interest on a comparable basis | -260 | -290 | 10% | 15% |

FRESENIUS

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Net income reported (after special items) | 471 | 652 | -28% | -29% |
| Transaction costs Akorn | 1 | 27 | | |
| Bridge Financing Costs Akorn | - | 4 | | |
| Revaluations of biosimilars contingent liabilities | 1 | - | | |
| Gain related to divestitures of Care Coordination activities | -3 | -211 | | |
| Transaction costs NxStage | 0 | - | | |
| Expenses associated with the cost optimization program at \ensuremath{FMC} | 1 | - | | |
| Net income (before special items) | 471 | 472 | 0% | -2% |
| Divestitures of Care Coordination activities at FMC (Q2/2018) | - | 1 | | |
| IFRS 16 effect | 9 | - | | |
| Net income on a comparable basis | 480 | 473 | 1% | 0% |

| €m | H1/19 | H1/18 | growth rate | growth rate (cc) |
|---|--------|--------|-------------|------------------|
| Sales reported | 17,256 | 16,503 | 5% | 2% |
| Divestitures of Care Coordination activities (H1/2018) at FMC (Fresenius Medical Care) | - | -509 | | |
| IFRS 16 effect | 40 | - | | |
| Sales on a comparable basis | 17,296 | 15,994 | 8% | 6% |
| EBIT reported (after special items) | 2,233 | 2,979 | -25% | -28% |
| Transaction costs Akorn | 3 | 39 | | |
| Bridge Financing Costs Akorn | - | 1 | | |
| Revaluations of biosimilars contingent liabilities | -4 | - | | |
| Gain related to divestitures of Care Coordination activities | -11 | -820 | | |
| Transaction costs NxStage | 20 | - | | |
| Expenses associated with the cost optimization program at FMC | 7 | - | | |
| EBIT (before special items) | 2,248 | 2,199 | 2% | -1% |
| Divestitures of Care Coordination activities at FMC (H1/2018) | - | -14 | | |
| IFRS 16 effect | -56 | - | | |
| EBIT on a comparable basis | 2,192 | 2,185 | 0% | -3% |
| Net interest reported (after special items) | -363 | -307 | -18% | -15% |
| Bridge Financing Costs Akorn | - | 7 | | |
| Revaluations of biosimilars contingent liabilities | 2 | - | | |
| Net interest (before special items) | -361 | -300 | -20% | -17% |
| Divestitures of Care Coordination activities at FMC (H1/2018) | - | 21 | | |
| IFRS 16 effect | 106 | - | | |
| Net interest on a comparable basis | -255 | -279 | 9% | 10% |

| €m | H1/19 | H1/18 | growth rate | growth rate (cc) |
|---|-------|--------|-------------|------------------|
| Income taxes reported (after special items) | -430 | -558 | 23% | 25% |
| Transaction costs Akorn | 0 | -8 | | |
| Bridge Financing Costs Akorn | - | -2 | | |
| Revaluations of biosimilars contingent liabilities | 0 | - | | |
| Gain related to divestitures of Care Coordination activities | 2 | 147 | | |
| Transaction costs NxStage | -5 | - | | |
| Expenses associated with the cost optimization program at FMC | -2 | - | | |
| Income taxes (before special items) | -435 | -421 | -3% | 0% |
| Divestitures of Care Coordination activities at FMC (H1/2018) | - | -1 | | |
| IFRS 16 effect | -13 | - | | |
| Income taxes on a comparable basis | -448 | -422 | -6% | -2% |
| Noncontrolling interest reported (after special items) | -516 | -1,022 | 50% | 52% |
| Gain related to divestitures of Care Coordination activities | 6 | 466 | | |
| Transaction costs NxStage | -11 | - | | |
| Expenses associated with the cost optimization program at FMC | -3 | - | | |
| Noncontrolling interest (before special items) | -524 | -556 | 6% | 10% |
| Divestitures of Care Coordination activities at FMC (H1/2018) | - | -4 | | |
| IFRS 16 effect | -20 | - | | |
| Noncontrolling interest on a comparable basis | -544 | -560 | 3% | 8% |

| €m | H1/19 | H1/18 | growth rate | growth rate (cc) |
|---|-------|-------|-------------|------------------|
| Net income reported (after special items) | 924 | 1,092 | -15% | -18% |
| Transaction costs Akorn | 3 | 31 | | |
| Bridge Financing Costs Akorn | - | 6 | | |
| Revaluations of biosimilars contingent liabilities | -2 | - | | |
| Gain related to divestitures of Care Coordination activities | -3 | -207 | | |
| Transaction costs NxStage | 4 | - | | |
| Expenses associated with the cost optimization program at FMC | 2 | - | | |
| Net income (before special items) | 928 | 922 | 1% | -2% |
| Divestitures of Care Coordination activities at FMC (H1/2018) | - | 2 | | |
| IFRS 16 effect | 17 | - | | |
| Net income on a comparable basis | 945 | 924 | 2% | 0% |

Reconciliation according to Fresenius Medical Care

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 4,345 | 4,214 | 3% | 0% |
| Divestitures of Care Coordination activities (Q2/2018) | - | -258 | | |
| IFRS 16 effect | 18 | - | | |
| NxStage operations | -79 | - | | |
| Sales adjusted | 4,284 | 3,956 | 8% | 5% |
| EBIT reported | 521 | 1,401 | -63% | -65% |
| Gain related to divestitures of Care Coordination activities | -11 | -833 | | |
| Divestitures of Care Coordination activities (Q2/2018) | - | -10 | | |
| IFRS 16 effect | -30 | - | | |
| NxStage operations | 4 | - | | |
| Transaction costs NxStage | 4 | - | | |
| Expenses associated with the cost optimization program | 3 | - | | |
| EBIT adjusted | 491 | 558 | -12% | -17% |
| Net income reported | 254 | 994 | -74% | -76% |
| Gain related to divestitures of Care Coordination activities | -9 | -686 | | |
| Divestitures of Care Coordination activities (Q2/2018) | - | 0 | | |
| IFRS 16 effect | 10 | - | | |
| NxStage operations | 19 | - | | |
| Transaction costs NxStage | 3 | _ | | |
| Expenses associated with the cost optimization program | 2 | _ | | |
| Net income adjusted | 279 | 308 | -9% | -14% |

Reconciliation according to Fresenius Medical Care

| €m | H1/19 | H1/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 8,478 | 8,189 | 4% | -1% |
| Divestitures of Care Coordination activities (H1/2018) | - | -509 | | |
| IFRS 16 effect | 40 | - | | |
| NxStage operations | -109 | - | | |
| Sales adjusted | 8,409 | 7,680 | 9% | 5% |
| EBIT reported | 1,058 | 1,898 | -44% | -47% |
| Gain related to divestitures of Care Coordination activities | -11 | -820 | | |
| Divestitures of Care Coordination activities (H1/2018) | - | -14 | | |
| IFRS 16 effect | -48 | - | | |
| NxStage operations | 16 | - | | |
| Transaction costs NxStage | 20 | - | | |
| Expenses associated with the cost optimization program | 7 | - | | |
| EBIT adjusted | 1,042 | 1,064 | -2% | -7% |
| Net income reported | 525 | 1,273 | -59% | -61% |
| Gain related to divestitures of Care Coordination activities | -9 | -674 | | |
| Divestitures of Care Coordination activities (H1/2018) | - | 5 | | |
| IFRS 16 effect | 28 | - | | |
| NxStage operations | 33 | - | | |
| Transaction costs NxStage | 15 | _ | | |
| Expenses associated with the cost optimization program | 5 | _ | | |
| Net income adjusted | 597 | 604 | -1% | -6% |

Reconciliation Fresenius Medical Care according to Fresenius Group

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 4,345 | 4,214 | 3% | 0% |
| Divestitures of Care Coordination activities (Q2/2018) | - | -258 | | |
| IFRS 16 effect | 18 | - | | |
| Sales on a comparable basis | 4,363 | 3,956 | 10% | 7% |
| EBIT reported (after special items) | 521 | 1,401 | -63% | -65% |
| Gain related to divestitures of Care Coordination activities | -11 | -833 | | |
| Transaction costs NxStage | 4 | - | | |
| Expenses associated with the cost optimization program | 3 | - | | |
| EBIT (before special items) | 517 | 568 | -9% | -14% |
| Divestitures of Care Coordination activities (Q2/2018) | - | -10 | | |
| IFRS 16 effect | -31 | - | | |
| EBIT on a comparable basis | 486 | 558 | -13% | -17% |
| Net income reported (after special items) | 254 | 994 | -74% | -76% |
| Gain related to divestitures of Care Coordination activities | -9 | -686 | | |
| Transaction costs NxStage | 3 | - | | |
| Expenses associated with the cost optimization program | 2 | - | | |
| Net income (before special items) | 250 | 308 | -19% | -23% |
| Divestitures of Care Coordination activities (Q2/2018) | - | 0 | | |
| IFRS 16 effect | 10 | _ | | |
| Net income on a comparable basis | 260 | 308 | -16% | -20% |

FRESENIUS

Reconciliation Fresenius Medical Care according to Fresenius Group

| €m | H1/19 | H2/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 8,478 | 8,189 | 4% | -1% |
| Divestitures of Care Coordination activities (H1/2018) | - | -509 | | |
| IFRS 16 effect | 40 | - | | |
| Sales on a comparable basis | 8,518 | 7,680 | 11% | 7% |
| EBIT reported (after special items) | 1,058 | 1,898 | -44% | -47% |
| Gain related to divestitures of Care Coordination activities | -11 | -820 | | |
| Transaction costs NxStage | 20 | - | | |
| Expenses associated with the cost optimization program | 7 | - | | |
| EBIT (before special items) | 1,074 | 1,078 | 0% | -5% |
| Divestitures of Care Coordination activities (H1/2018) | - | -14 | | |
| IFRS 16 effect | -48 | - | | |
| EBIT on a comparable basis | 1,026 | 1,064 | -4% | -8% |
| Net income reported (after special items) | 525 | 1,273 | -59% | -61% |
| Gain related to divestitures of Care Coordination activities | -9 | -674 | | |
| Transaction costs NxStage | 15 | - | | |
| Expenses associated with the cost optimization program | 5 | - | | |
| Net income (before special items) | 536 | 599 | -11% | -15% |
| Divestitures of Care Coordination activities (H1/2018) | - | 5 | | |
| IFRS 16 effect | 28 | _ | | |
| Net income on a comparable basis | 564 | 604 | -7% | -11% |

Reconciliation Fresenius Kabi

| €m | Q2/19 | Q2/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 1,691 | 1,604 | 5% | 5% |
| | | 24 | | |
| Transaction costs Akorn | 1 | 34 | | |
| Revaluations of biosimilars contingent liabilities | 3 | - | | |
| EBIT (before special items) | 309 | 289 | 7% | 5% |
| IFRS 16 effect | -1 | - | | |
| EBIT on a comparable basis | 308 | 289 | 7% | 4% |
| Transaction costs Akorn | 0 | 27 | | |
| Revaluations of biosimilars contingent liabilities | 2 | - | | |
| Net income (before special items) | 209 | 185 | 13% | 11% |
| IFRS 16 effect | 2 | - | | |
| Net income on a comparable basis | 211 | 185 | 14% | 12% |

Reconciliation Fresenius Kabi

| €m | H1/19 | H1/18 | growth rate | growth rate (cc) |
|--|-------|-------|-------------|------------------|
| Sales reported | 3,392 | 3,207 | 6% | 4% |
| | | | | |
| Transaction costs Akorn | 3 | 39 | | |
| Revaluations of biosimilars contingent liabilities | -4 | - | | |
| EBIT (before special items) | 613 | 557 | 10% | 6% |
| IFRS 16 effect | -2 | - | | |
| EBIT on a comparable basis | 611 | 557 | 10% | 6% |
| Transaction costs Akorn | 2 | 31 | | |
| Revaluations of biosimilars contingent liabilities | -1 | - | | |
| Net income (before special items) | 411 | 355 | 16% | 11% |
| IFRS 16 effect | 3 | - | | |
| Net income on a comparable basis | 414 | 355 | 17% | 12% |

Reconciliation Fresenius Helios

| €m | Q2/19 | Q2/18 | growth rate |
|---|-------|-------|-------------|
| Sales reported | 2,349 | 2,343 | 0% |
| German post-acute care business transferred from Fresenius Helios to Fresenius Vamed | - | -117 | |
| Sales adjusted for German post-acute care business | 2,349 | 2,226 | 6% |
| | | | |
| EBIT reported | 276 | 293 | -6% |
| IFRS 16 effect | -2 | - | |
| EBIT adjusted for IFRS 16 effect | 274 | 293 | -6% |
| German post-acute care business transferred from Fresenius Helios to Fresenius Vamed | - | -7 | |
| EBIT adjusted for IFRS 16 effect and German post- acute care business | 274 | 286 | -4% |

Reconciliation Fresenius Helios

| €m | H1/19 | H1/18 | growth rate |
|---|-------|-------|-------------|
| Sales reported | 4,660 | 4,674 | 0% |
| German post-acute care business transferred from Fresenius Helios to Fresenius Vamed | - | -227 | |
| Sales adjusted for German post-acute care business | 4,660 | 4,447 | 5% |
| | | | |
| EBIT reported | 544 | 571 | -5% |
| IFRS 16 effect | -4 | - | |
| EBIT adjusted for IFRS 16 effect | 540 | 571 | -5% |
| German post-acute care business transferred from Fresenius Helios to Fresenius Vamed | - | -10 | |
| EBIT adjusted for IFRS 16 effect and German post- acute care business | 540 | 561 | -4% |

Reconciliation Fresenius Vamed

| €m | Q2/19 | Q2/18 | growth rate |
|---|-------|-------|-------------|
| Sales reported | 467 | 266 | 76% |
| German post-acute care business acquired from Fresenius Helios | -119 | - | |
| Sales adjusted for German post-acute care business | 348 | 266 | 31% |
| | | | |
| EBIT reported | 22 | 12 | 83% |
| IFRS 16 effect | -2 | - | |
| EBIT adjusted for IFRS 16 effect | 20 | 12 | 67% |
| German post-acute care business acquired from Fresenius Helios | -12 | - | |
| EBIT adjusted for IFRS 16 effect and German post-acute care business | 8 | 12 | -33% |

Reconciliation Fresenius Vamed

| €m | H1/19 | H1/18 | growth rate |
|---|-------|-------|-------------|
| Sales reported | 907 | 515 | 76% |
| German post-acute care business acquired from Fresenius Helios | -229 | - | |
| Sales adjusted for German post-acute care business | 678 | 515 | 32% |
| | | | |
| EBIT reported | 34 | 18 | 89% |
| IFRS 16 effect | -3 | - | |
| EBIT adjusted for IFRS 16 effect | 31 | 18 | 72% |
| German post-acute care business acquired from Fresenius Helios | -16 | - | |
| EBIT adjusted for IFRS 16 effect and German post-acute care business | 15 | 18 | -17% |

IFRS 16 effect on Group P&L

| €m | Q2/19 before special items adjusted for IFRS 16 effect | IFRS 16 effect | Q2/19 before special items according to IFRS 16 | | IFRS 16 effect | H1/19 before special items according to IFRS 16 |
|-------------------------------|---|----------------|--|--------|----------------|--|
| Sales | 8,779 | -18 | 8,761 | 17,296 | -40 | 17,256 |
| EBITDA | 1,461 | 242 | 1,703 | 2,942 | 462 | 3,404 |
| Depreciation and amortization | -380 | -205 | -585 | -750 | -406 | -1,156 |
| EBIT | 1,081 | 37 | 1,118 | 2,192 | 56 | 2,248 |
| Net interest | -122 | -58 | -180 | -255 | -106 | -361 |
| Income taxes | -219 | 5 | -214 | -448 | 13 | -435 |
| Noncontrolling interest | -260 | 7 | -253 | -544 | 20 | -524 |
| Net income ¹ | 480 | -9 | 471 | 945 | -17 | 928 |

¹ Net income attributable to shareholders of Fresenius SE & Co. KGaA

IFRS 16 effect on Group Balance Sheet and Cash Flow

| Balance Sheet | June 30, 2019 adjusted for | | June 30, 2019 according to |
|---------------------|-------------------------------|----------------|-------------------------------|
| €m | | IFRS 16 effect | IFRS 16 |
| Right-of-use-assets | 190 ¹ | 5,587 | 5,777 |
| Lease liabilities | 414 ² | 5,773 | 6,187 |
| Equity | 25,568 | -186 | 25,382 |
| Total assets | 59,342 | 5,587 | 64,929 |

| Cash Flow €m | Q2/19 adjusted for IFRS 16 effect | IFRS 16 effect | Q2/19 according to IFRS 16 | H1/19 adjusted for IFRS 16 effect | IFRS 16 effect | H1/19 according to IFRS 16 |
|--|---|----------------|----------------------------------|---|----------------|----------------------------------|
| Operating cash flow | 1,023 | 182 | 1,205 | 1,141 | 353 | 1,494 |
| Cash flow before acquisitions and dividends | 467 | 182 | 649 | 128 | 353 | 481 |
| Free cash flow | -437 | 182 | -255 | -2,719 | 353 | -2,366 |
| Cash provided by/used for financing activities | 373 | -182 | 191 | 1,456 | -353 | 1,103 |

¹ Reclassification from machinery, equipment and rental equipment under capital leases as of December 31, 2018

² Reclassifications from capital lease obligations and other liabilities as of December 31, 2018

Financial Calendar / Contact

Financial Calendar

29 October 2019

Results Q3/19

Please note that these dates could be subject to change.

Contact

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